



International Coffee Organization
Organización Internacional del Café
Organização Internacional do Café
Organisation Internationale du Café

EB 3942/08 Rev. 2

6 May 2008
Original: English

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Projects

Executive Board/
International Coffee Council
19 – 23 May 2008
London, England

Coffee development projects

Progress report

Background

1. The following report provides a summary of the status of projects submitted or under consideration for submission to the Common Fund for Commodities (CFC). As at 2 May 2008, 30 projects totalling US\$84 million have been approved and funded mainly by the CFC (US\$45 million) with the balance provided by bilateral and multilateral donor institutions in respect of co-financing, and by the beneficiary countries in respect of counterpart contributions. The main details of each project are listed in the attached table which is divided into five sections, as follows: Section I: Project proposals under consideration by the ICO Virtual Screening Committee (VSC); Section II: Project proposals under consideration by the CFC; Section III: Project proposals requiring reformulation/alternative sources of finance; Section IV: Projects approved by the CFC – under implementation/to be started; and Section V: Projects concluded.

2. New and reformulated project proposals for submission to the ICO VSC for technical examination should reach the Organization by 27 June 2008, while project proposals for submission to the CFC should reach the Organization by either 15 October or 14 April each year. The Annex contains a list of acronyms used in this document.

3. Members should consult the Projects Section of the ICO website at www.ico.org for more extensive details of the projects.

Action

The Executive Board and the International Coffee Council are requested to take note of this report.

SUMMARY OF PROJECTS

Section/ ICO staff	Project title and ID [related Fast Track]	Location/ PEA/ Duration	1. Total cost 2. CFC financing 3. Co-financing Agency/donor 4. Counterpart contribution	ICO document(s)	Description	Approval / Consideration Progress VSC recommendations and follow-up
SECTION I: PROJECT PROPOSALS UNDER CONSIDERATION BY THE ICO VSC (NOT YET APPROVED BY THE BOARD OR COUNCIL)						
1.1 LV	Enhancing resource use efficiency in coffee production and processing by Farmer 2 Farmer learning	Location: Tanzania, Uganda and Vietnam PEA: EDE Consulting Duration: 4 years	1. US\$2,679,600 2. US\$2,479,600 3. US\$140,000 4. US\$0	Proposal: WP-Board 1049/08 VSC comments: EB-3946/08	The main aim of the project is to improve the capacity of smallholder farmers to make rational investment decisions and optimize production and processing.	VSC – Mar 2008: The proposal was considered for the first time by the Committee in Mar 2008. The VSC was split on whether to recommend the proposal for revision or approval.
1.2 LV	Trifinio sustainable coffee project	Location: El Salvador, Guatemala and Honduras PEA: Tri-national Trifinio Plan Commission Duration: 3 years	1. US\$2,728,940 2. US\$1,835,600 3. US\$893,340 4. US\$0	Proposal: WP-Board 1047/08 VSC comments: EB-3946/08	The main aim of the project is to strengthen social and economic development in the Trifinio region through sustainable coffee farming, by developing production and marketing of high-quality coffee in an environmentally responsible, socially equitable and economically viable manner.	VSC – Mar 2008: The proposal was considered for the first time by the Committee in Mar 2008. The VSC recommended that the proposal should be approved.
1.3 LV	Integrated agriculture diversification development programme (IADDP) for commodity cultivation, processing, marketing, and livestock farming	Location: Malawi PEA: Profix Group of Companies Duration: 3 years	1. US\$7,962,415 2. US\$3,314,815 3. US\$0 4. US\$4,935,370	Proposal: WP-Board 1048/08 VSC comments: EB-3946/08	This proposal is to address a number of identified poverty alleviation concerns that can contribute to the attainment of the MDGs in Malawi. In particular it contemplates an integration strategy to be achieved by developing a single common place for operations with common equipment, infrastructure and facilities, in a specific geographical area, for a specific community, with a representative, mutual, collective, and collaborative focus, with customary and traditional community representation, through the partnership with the traditional authority and his chiefs.	VSC – Mar 2008: The proposal was considered for the first time by the Committee in Mar 2008. The VSC recommended that the proposal should be rejected for submission to the CFC for funding.

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DS – Denis Seudieu
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Section/ ICO staff	Project title and ID [related Fast Track]	Location/ PEA/ Duration	1. Total cost 2. CFC financing 3. Co-financing Agency/donor 4. Counterpart contribution	ICO document(s)	Description	Approval / Consideration Progress VSC recommendations and follow-up
1.4 DS	Study of the potential for commodity exchanges and other forms of market-places in West Africa	Location: Cameroon, Côte d'Ivoire, Ghana and Nigeria PEA: ARCC/FRC (Côte d'Ivoire), Federal Ministry of Commerce and Industry (Nigeria), ONCC (Cameroon) Duration: 6 Months	1. US\$106,000 2. US\$93,500 3. US\$0 4. US\$12,500	Proposal: WP-Board 1050/08 VSC comments: EB-3946/08	To evaluate the potential and viability for the establishment of a local, and regional agricultural exchange for coffee and other commodities in West Africa.	VSC – Mar 2008: The proposal was considered for the first time by the Committee in Mar 2008. The VSC was split on whether to recommend the proposal for revision or approval.
1.5 (a) LV	Integrated management of the Coffee Berry Borer (CBB) with a quality and sustainability component for coffee-growing in Central America	Location: Costa Rica, Dominican Republic, El Salvador, Guatemala, Honduras, Jamaica, Mexico and Panama PEA: PROMECAFE Duration: 3 years	1. US\$11,215,800 2. US\$4,420,000 3. US\$0 4. US\$6,795,800	Proposal: WP-Board 1051/08 VSC comments: EB-3946/08	To reduce CBB populations and prevent further outbreaks of this pest in the coffee-producing areas of PROMECAFE member countries, at manageable levels below the threshold of economic damage, prioritizing biological and ethological control.	VSC – Mar 2008: The full documents of the three CBB proposals were submitted to the VSC for consideration in Mar 2008 and a summary is contained in document WP-Board 1051. The VSC was split on whether to recommend this proposal for revision or approval.
1.5 (b) LV	Pilot project on implementation of the integrated pest management (IPM) to control the Coffee Berry Borer (CBB) in Arabica and Robusta coffee smallholdings in Indonesia	Location: Indonesia PEA: ICCRI Duration: 3 years	1. US\$570,000 2. US\$500,000 3. US\$20,000 4. US\$50,000	Proposal: WP-Board 1051/08 VSC comments: EB-3946	To establish a model on the application of IPM for CBB control on Arabica as well as Robusta coffees at the farmer's level. The model is expected to be adopted by coffee farmers on a large scale in order to minimize the impact of CBB attack.	VSC – Mar 2008: The full documents of the three CBB proposals were submitted to the VSC for consideration in Mar 2008 and a summary is contained in document WP-Board 1051. The VSC was split on whether to recommend this proposal for revision or approval.
1.5 (c) LV	Coffee Berry Borer - the need for a review of the status and knowledge of a serious coffee pest	Location: Colombia and UK PEA: CABI, UK Duration: 6 months	1. US\$120,000 2. US\$120,000 3. US\$0 4. US\$0	Proposal: WP-Board 1051/08 VSC comments: EB-3946/08	To carry out a comprehensive review of the pest status of the CBB including an ICO workshop with expert inputs from some of the most affected countries.	VSC – Aug 2007: The CABI proposal was considered for the first time by the Committee in Aug 2007. The VSC recommended that the proposal should be revised. VSC – Mar 2008: The full documents of the three CBB proposals were submitted to the VSC for consideration in Mar 2008 and a summary is contained in document WP-Board 1051. The VSC recommended that this proposal, submitted by CABI, UK should be rejected.

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1.6 LV	Development of an innovative grower-owned coffee marketing system based on coffee produced in an economically viable and environmentally sustainable manner	Location: Papua New Guinea PEA: to be confirmed Duration: 3 years	1. US\$982,000 2. US\$832,000 3. tbc 4. US\$150,000	Proposal: WP-Board 1012/06 VSC comments: EB-3913/06, EB-3923/07	The project aims to develop an innovative coffee marketing system for small village grower based groups and cooperatives, which will allow them to achieve greater market access and maximise the benefits of their participation in growing coffee.	VSC – Apr and Nov 2006: The first draft proposal was informally reviewed by the VSC in Apr 2006 and its technical recommendations were taken into consideration by the project proponents. After receiving official backing from the Government of Papua New Guinea, the proposal was considered by the VSC in Nov 2006 which recommended that the proposal should be revised. Follow-up: The proponents have been advised of the VSC's recommendations.
SECTION II: PROJECT PROPOSALS UNDER CONSIDERATION BY THE CFC						
2.1 LV	Competitive coffee enterprises programme	Location: Guatemala and Jamaica PEA: ANACAFE [P] and CIB [P] Duration: 3 years	1. US\$6,000,000 2. US\$4,000,000 3. US\$0 4. US\$2,000,000	Proposal: WP-Board 1024/07 VSC comments: EB-3923/07	The project aims to strengthen the coffee sector in Guatemala through a Coffee Competitiveness Programme based on six components: 1) Sustainable development, 2) Income diversification, 3) Marketing intelligence, 4) Marketing, 5) Funding and 6) Institutional strengthening	VSC – Nov 2006: In Nov 2006, the VSC recommended that the proposal should be approved by the Council. ICO – May 2007: The Council approved the proposal in May 2007. The proposal is being revised and will be submitted to the CFC CC in Jul 2008. CFC PAC – Oct 2007: The CFC PAC recommended that the project should not be placed before the CFC CC in its current format, but should be reformulated taking into consideration the observations made by the PAC. The CFC has financed the cost of a consultant who is currently reformulating the project. To be considered by the CFC CC when the reformulation is completed.
2.2 DS	Building capacity for coffee certification and verification in Eastern Africa	Location: Burundi, D.R. Congo, Ethiopia, Kenya, Madagascar, Malawi, Rwanda, Tanzania, Uganda, Zambia and Zimbabwe PEA: EAFCA Duration: 5 years	1. US\$2,868,762 2. US\$2,868,762 3. US\$0 4. US\$0	Proposal: WP-Board 1023/07 and Add. 1 VSC comments: EB-3923/07	The overall goal of the project is to build capacity in coffee certification and verification in Eastern Africa by creating a regional centre for certification and an outreach programme to ensure the active participation of producer groups.	VSC – Nov 2006: In Nov 2006, the VSC recommended that the proposal should be approved by the Council. ICO – May 2007: The Council approved the proposal in May 2007. It will be submitted to the CFC CC in Jul 2008. To be considered by the CFC CC: Jul 2008

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SECTION III: PROJECT PROPOSALS REQUIRING REFORMULATION/ALTERNATIVE SOURCES OF FINANCE						
3.1 LV	International research and development services for the durable genetic control of two destructive diseases affecting Arabica coffee	Location: Worldwide PEA: IICT-CIFC Duration: 5 years	1. US\$2,695,602 2. US\$1,566,750 3. US\$0 4. US\$1,128,852	Proposal: WP-Board 1033/07 VSC comments: EB-3935/07	Research into plant-pathogen interactions of two quarantine diseases, coffee leaf rust (CLR) and coffee berry disease (CBD); identification and maintenance of races/isolates of the pathogens and of critical coffee germplasm; pre-breeding for resistance; training of research personnel from coffee producing countries.	VSC – Aug 2007: The proposal was considered for the first time by the Committee in Aug 2007. The VSC recommended that the proposal should be revised. Follow-up: In Sep 2007, the Executive Board noted that some VSC members considered this proposal suitable for submitting to the EC for financing. The proponents are exploring ways of securing EC financing for this project.
3.2 (a) LV	Enhancing use of coffee germplasm – an African perspective CFC/ICO/23	Location: Sub-Saharan African countries PEA: IPGRI [P] (new name: Bioversity International) Duration: 5 years	1. US\$10,929,505 2. US\$8,566,425 3. US\$0 4. US\$2,363,080	Proposal: WP-Board 880/00 WP-Board 894/01	This project will enhance the use of coffee germplasm present both in the wild and in existing collections in sub-Saharan Africa through improved breeding and conservation strategies and methods.	ICO – May 2001: The reformulation of this proposal taking into account CFC CC suggestions will be further discussed with Member countries and specialized agencies. Follow-up: The ICO is exploring technical assistance from the FAO, ICGN, Bioversity International (ex-IPGRI) and IACO to reformulate this proposal and merge it with the 'Renovation of CATIE's international coffee collection' (document WP-Board 1036/07) submitted by the CATIE in Sep 2007.
3.2 (b) LV	Renovation of CATIE's international coffee collection	Location: Worldwide PEA: PROMECAFE [P] Duration: 6 years	1. US\$418,793 2. US\$418,793 3. US\$0 4. US\$0	Proposal: WP-Board 1036/07 VSC comments: EB-3935/07	The proposal aims to slow the process of genetic erosion that the collection of international coffee genetic varieties has suffered during past decades.	VSC – Aug 2007: In Aug 2007 the VSC recommended that the proposal should be approved by the Council. ICO – Sep 2007: In Sep 2007, the Council approved this proposal. It will be merged with the proposal 'Enhancing use of coffee germplasm – an African perspective' (CFC/ICO/23).
3.3 (a) LV	Improvement and diversification of coffee production of smallholders in Central America CFC/ICO/28	Location: Cuba, Dominican Republic and Venezuela PEA: IAO [P] Duration: 3 years	1. US\$7,858,292 2. US\$3,789,985 3. US\$4,068,308 4. US\$0	Proposal: WP-Board 912/02	The project aims to support the improvement and diversification of coffee production of smallholders as a means of reducing poverty and promoting greater food security in these countries.	ICO – Sep 2002: This project was considered by the CFC CC in Jan and Jul 2003. Oxfam declined the invitation to continue to develop the project. Cuba, the Dominican Republic and Venezuela have reiterated their interest in reformulating the project. Follow-up: The current reformulation of this proposal includes the activities of the project 'Coffee network: Strengthening the capacities of small coffee producers in the Dominican Republic' and is being done by the IAO in collaboration with the UCODEP. Synergies will be explored with Oxfam branches in each participating country, and with local institutions.

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3.3 (b) LV	Coffee network: strengthening the capacities of small coffee producers in the Dominican Republic	Location: Dominican Republic PEA: UCODEP [P] Duration: 3 years	1. US\$1,063,987 2. US\$621,225 3. US\$0 4. US\$0	Proposal: WP-Board 1028/07 VSC comments: EB-3931/07	The project aims to promote activities aimed at developing the local economy and improving the whole socio-economic coffee chain, with private and public sector participation.	VSC – Apr 2007: In Apr 2007, the VSC recommended that the proposal should be approved by the Council. ICO – May 2007: The Council approved the proposal in May 2007. It is being merged with the proposal 'Improvement and diversification of coffee production of smallholders in Central America' (CFC/ICO/28).
3.4 LV	Cost-benefit analysis of sustainability practices in the coffee sector	Location: worldwide PEA: IISD Duration: 1 year	1. US\$3,462,122 2. US\$2,000,000 3. US\$927,122 4. US\$535,000	Proposal: WP-Board 970/05 and Rev. 1 VSC comments: EB-3894/05 EB-3906/06	This proposal outlines activities for conducting benchmarking and preliminary 'sustainability' cost-benefit analysis of the main sustainability standards systems implemented within the coffee sector.	VSC – Apr, Aug, Nov 2005: The proposal should be reformulated. A pilot phase is preferred. ICO – May 2006 CFC PAC – Jun 2006: The CFC PAC decided not to submit this project for consideration by the CFC CC. Follow-up: The project is being partially tested in five countries (Honduras, Nicaragua, Costa Rica, Peru and Kenya) with financial support from USAID and the Belgium Government.
SECTION IV: PROJECTS APPROVED BY THE CFC – UNDER IMPLEMENTATION/TO BE STARTED						
4.1 DS	Coffee price risk management in Eastern and Southern Africa CFC/ICO/21FA	Location: Ethiopia, Kenya, Tanzania, Uganda and Zimbabwe PEA: World Bank (CRMG) [C] Duration: 3 years	1. US\$2,529,142 2. US\$1,829,142 3. US\$0 4. US\$700,000	Proposal: WP-Board 884/00 & EB-3765/00 See also: [CFC/ICO/21FT]	The project will provide a suitable and sustainable price risk management scheme to reduce the exposure of coffee farmers to fluctuations in world market prices and secure better incomes from coffee growing.	ICO: Sep 2000 (in principle) CFC CC: Jan 2001 / CFC EB: Apr 2001 Follow-up: Initially the CRMG of the World Bank was selected as the PEA for this project. As the CRMG was not prepared to act as PEA, the CFC is considering other PEAs.

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4.2 DS	Short- and medium-term finance for small-scale coffee farmers in Kenya CFC/ICO/20	Location: Kenya PEA: UNOPS [C] Duration: Phase 3: (10/05 – 10/09)	1. US\$3,044,900 2. US\$1,444,900 3. US\$1,000,000 <i>Kenyan Government</i> 4. US\$600,000	Proposal: WP-Board 882/00 Rev. 1 Progress reports: ICC-97-1 (Annex IX) ICC-98-1 (Annex IX) See also: [CFC/ICO/20FT]	This project will promote access to credit for smallholder coffee farmers. The pilot project is being implemented in Kenya, and other countries involved will benefit from the dissemination of the results.	ICO: May 2000 (in principle) CFC CC: Jul 2001 / CFC EB: Oct 2001 (for Kenya only) Follow-up: This project is being implemented in three phases. Phases I and II have been completed. A meeting took place in Oct 2005 to launch phase III which consists of loan provisions to farmers. A project supervision mission took place in Aug 2007 which recommended that the budget for the project 'Coffee price risk management in Eastern and Southern Africa' be transferred and used to mitigate input credit to farmers in Kenya. Pending the disbursement of the CFC loan, the Government of Kenya has made available credit facilities under the project scheme. Loan disbursement has already started and a MTE mission will take place in Jul 2008.
4.3 LV	Pilot rehabilitation of the coffee sectors in Honduras and Nicaragua CFC/ICO/11	Location: Honduras and Nicaragua PEA: PROMECAFE [C] Duration: 4 years (04/06 – 04/10)	1. US\$6,837,000 2. US\$4,220,000 3. US\$505,000 <i>Government of Nicaragua</i> 4. US\$2,112,000	Proposal: EB-3696/98 PR-270/06 Progress reports: ICC-97-1 (Annex VI) ICC-98-1 (Annex VI) ICC-100-5 (Annex II)	Following severe disruption by Hurricane Mitch in these countries, this project will help to rebuild the coffee sector through replacing coffee wet processing capacity damaged or lost during the hurricane with cleaner environmentally friendly technologies to reduce water contamination.	ICO: Jan 1999 CFC CC: Jan 1999 (in principle) / CFC EB: Apr 2000 Follow-up: The project was launched on 3 and 5 Apr 2006 in Honduras and Nicaragua, respectively. A progress report will be circulated to the Council in May 2008. A field supervisory visit will take place in May 2008.
4.4 LV/ DS	Pilot rehabilitation of neglected coffee plantations into small family production units in Angola CFC/ICO/15	Location: Angola PEA: INCA and CTA [C] Duration: 3 years (05/06 – 05/09)	1. US\$8,530,000 2. US\$4,750,000 3. US\$2,980,000 <i>Government of Angola</i> 4. US\$800,000	Proposal: EB-3734/99 Summary report of mission: ICC-94-9 Progress reports: ICC-96-1 ICC-97-1 (Annex VII) ICC-98-1 (Annex VII) ICC-100-5 (Annex III)	The project will rehabilitate neglected State coffee plantations into small family production units, and will assist the settlement of displaced farm families, giving the chance to earn an income from coffee production.	ICO: Jan 1999 CFC CC: Jul 2000 / CFC EB: Oct 2000 Follow-up: The project commenced on 4 May 2006. The CFC loan agreement was signed by the Angolan Government in Feb 2007. A supervision mission took place in Jun 2007. Loan disbursements to farmers started in Dec 2007 and a MTE will take place in Jun 2008.
4.5 LV	Diversification of production in marginal areas in the State of Veracruz, Mexico CFC/ICO/32	Location: Mexico PEA: Fundación de la Universidad Veracruzana A.C. [C] Duration: 2 years (03/06 – 03/08)	1. US\$4,467,871 2. US\$2,552,400 3. US\$1,118,158 4. US\$797,313	Proposal: WP-Board 948/04 PR-269/06 Progress reports: ICC-97-1 (Annex VIII) ICC-98-1 (Annex VIII) ICC-100-5 (Annex IV)	This project will provide alternative production and development options to coffee growers in marginal areas suffering from the crisis caused by low prices and hence develop a viable diversification model for mild Arabica coffee producers.	ICO: May 2004 CFC CC: Jan 2005 / CFC EB: Apr 2005 Follow-up: The project was launched on 27 Mar 2006 in Xalapa, Veracruz, Mexico. A progress report will be circulated to the Council in May 2008. A field supervisory visit will take place in May 2008.

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4.6 LV	Enhancing the potential of gourmet coffee production in Central American countries CFC/ICO/39	Location: Costa Rica, Guatemala, Honduras and Nicaragua PEA: IAO/MAE – Florence – Italy [C] Duration: 2 years (09/07 – 09/09)	1. US\$1,874,146 2. US\$617,560 3. US\$1,256,586 <i>Government of Italy</i> 4. US\$	Proposal: WP-Board 980/05 and Rev. 1 VSC comments: EB-3894/05 EB-3906/06 Progress report: ICC-100-5 (Annex V)	This pilot project will enable four participating coffee-producing countries to implement a strategy to develop sustainable gourmet quality coffee accompanied by tourism strategies.	VSC: Aug and Nov 2005 ICO: May 2006 CFC PAC: Oct 2006 / CFC CC: Jan 2007 / CFC EB: Apr 2007 Follow-up: The CFC EB approved the project in Apr 2007 and it was launched in Guatemala City, Guatemala, on 6 Sep 2007. A progress report will be circulated to the Council in May 2008. A field visit to supervise the project will take place in 2008.
4.7 LV	Reconversion of small coffee farms into self-sustainable agricultural family units CFC/ICO/31	Location: Ecuador PEA: COFENAC [C] Duration: 4 years (09/07 – 09/11)	1. US\$3,198,635 2. US\$1,117,640 3. US\$858,165 4. US\$1,222,830	Proposal: WP-Board 917/02; WP-Board 918/02; WP-Board 959/04 Progress report: ICC-100-5 (Annex VI)	To alleviate the poverty of coffee-growing families through the introduction, in coffee farms, of new profitable agricultural activities that guarantee higher income levels, greater food security and preservation of natural resources. The results of the project will also be disseminated to Cuba, Guatemala and Honduras.	ICO: Sep 2004 (formal) CFC CC: Jul 2005 / CFC EB: Oct 2005 Follow-up: The CFC EB approved the project in Oct 2005 and it was launched in Manta, Ecuador, on 15 Sep 2007. A progress report will be circulated to the Council in May 2008. A field visit to supervise the project will take place in 2008.
4.8 DS	Increase in added value by developing the potential of Gourmet Robusta coffee CFC/ICO/42	Location: Gabon and Togo PEA: CABI [C] Duration: 2 years (11/07 – 11/09)	1. US\$2,468,944 2. US\$1,842,488 3. US\$0 4. US\$626,456	Proposal: WP-Board 968/05 Verbal report: VSC comments (see document EB-3891/05, paragraph 33)	The main aim of the project is to enable participating Robusta producing countries to implement solid strategies for increasing the value and improving the marketing of Gourmet coffee in order to benefit from much higher prices.	VSC: Apr 2005 / ICO: May 2005 CFC: PPF: Jun 2006 / CFC PAC: Oct 2006 / CFC CC: Jan 2007 / CFC EB: Apr 2007 Follow-up: The project was approved by the CFC EB in Apr 2007. Following the withdrawal of CIRAD as the PEA, CABI has been appointed. Activities have started following the launch of the project in Gabon on 16 Nov 2007 and in Togo in Jan 2008. A progress report will be circulated to the Council in Sep 2008.
4.9 LV	Increasing the resilience of coffee production to Leaf Rust and other diseases in India and four African countries CFC/ICO/40	Location: India, Kenya, Rwanda, Uganda and Zimbabwe PEA: CABI [C] Duration: 5 years	1. US\$4,014,313 2. US\$2,918,720 <i>OPEC Fund: US\$500,000</i> 3. US\$0 4. US\$1,095,593	Proposal: WP-Board 979/05 and Rev. 1; VSC comments: EB-3894/05; EB-3906/06; EB-3913/06 WP-Board 990/06 (response of Coffee Board of India)	The project is focused on research and development to enhance the genetic endowments of Arabica coffee in the context of disease resistance Coffee Leaf Rust (CLR) and Anthracnose.	VSC: Aug and Nov 2005 / Apr 2006 ICO: May 2006 CFC PAC: Oct 06 / CFC CC: Jul 2007 / CFC EB: Oct 2007 Follow-up: In Oct 2006, the CFC PAC recommended some revisions to the project. The CFC EB approved this proposal in Oct 2007. An appraisal report and legal documents have been prepared and the project was launched in Apr 2008.

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4.10 DS	Access to finance for the development of diversification crops in coffee producing areas CFC/ICO/30	Location: Burundi and Côte d'Ivoire PEA: FGCCC (Côte d'Ivoire), OCIBU (Burundi) [C] Duration: 4 years	1. US\$3,006,570 2. US\$2,478,210 3. US\$0 4. US\$528,360	Proposal: WP-Board 916/02 WP-Board 937/03 WP-Board 961/04	Development and implementation of a sustainable credit programme for diversification in coffee-producing areas.	ICO: May 2003 CFC PPF: Jun 2006 / CFC PAC: Oct 2006 CFC CC: Jan and Jul 2007 / CFC EB: Oct 2007 Follow-up: The CFC approved a request for PPF in Jun 2006 and appointed a consultant who visited Côte d'Ivoire and Burundi in Jul 2006 to prepare the project proposal. The CFC EB subsequently approved this proposal in Oct 2007. Legal documents were signed in Jan 2008 and the project was launched in Burundi and Côte d'Ivoire respectively in Mar and Apr 2008.
4.11 DS	Enhancing competitiveness of the African coffee sector CFC/ICO/43/FT	Location: IACO Member countries PEA: IACO Duration: 1 year	1. US\$283,500 2. US\$120,000 3. US\$0 4. US\$163,500	Proposal: WP-Board 1035/07 VSC comments: EB-3935/07	The project aims to revitalise production, quality and trade in smallholder coffees in Africa. By improving quality and trade in smallholder coffees, household income of the resource-poor coffee farmers will improve, thereby contributing to poverty alleviation amongst the coffee-dependent rural population.	VSC – Aug 2007: The proposal was considered for the first time by the Committee in Aug 2007. The VSC was split on deciding whether to recommend the proposal for approval or rejection. ICO – Sep 2007: In Sep 2007, the Council approved this proposal for submission to the CFC for fast-track financing. CFC CC: Jan 2008 / CFC EB Apr 2008 After favourable technical consideration by the CFC CC in Jan 2008, the proposal was approved by the CFC EB in Apr 2008. TOR are in the process of being prepared to appoint a consultant to develop a full project proposal.

SECTION V: PROJECTS CONCLUDED

5.1 JS	Development of gourmet coffee potential CFC/ICO/01	Location: Brazil, Burundi, Ethiopia, Papua New Guinea and Uganda PEA: ITC Concluded: 2000	1. US\$1,412,000 2. US\$1,018,000 3. US\$110,000 4. US\$284,000	Proposal: EB-3533/95 Rev. 3 Completion report: ICC-81-2 Gourmet coffee project Volume 1 (Summary, marketing and technology, marketing reports) and Volume 2 (country reports)	This project demonstrated the return on investment potential of the gourmet approach, identified new gourmet coffees and assisted countries in marketing them. Technologies developed have been continued by the Cup of Excellence Programme.	ICO: May 1995 CFC CC: Apr 1996 / CFC EB: Jun 1996 This project demonstrated that the proactive involvement of country, private sector and civil society representatives, during its implementation, can lead to a successful assumption of responsibility by stakeholders, thereby making the project activities sustainable over time. It generated several activities, such as a section of the Coffee Guide website (Chapter 2: Niche markets) and the Cup of Excellence Programme.
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Section/ ICO staff	Project title and ID [related Fast Track]	Location/ PEA/ Duration	1. Total cost 2. CFC financing 3. Co-financing Agency/donor 4. Counterpart contribution	ICO document(s)	Description	Approval / Consideration Progress VSC recommendations and follow-up
5.2 JS	Integrated management of the coffee berry borer CFC/ICO/02	Location: Colombia, Ecuador, Guatemala, Honduras, India, Jamaica and Mexico PEA: CABI Concluded: 2002	1. US\$5,467,000 2. US\$2,968,000 3. US\$850,000 CIRAD: US\$400,000 ODA: US\$250,000 USDA: US\$200,000 4. US\$1,649,000	Proposal: EB-3602/96 Progress reports: EB-3669/98 & Revs 1, 2, 3, ICC-81-1, ICC-82-2, ICC-83-2 ED-1830/02 (final review meeting) ICC-86-5 (Executive Summary 1998-2002); Manual	The coffee berry borer is probably the world's most serious insect pest of coffee and has caused heavy losses costing millions of dollars worldwide. The project promoted sustainable development by introducing an effective integrated pest management system and reducing the use of chemical pest control methods. It was also designed to enhance productivity and competitiveness through producing higher quality coffee and reducing production losses.	ICO: May 1996 CFC CC: Sep 1996 / CFC EB: Oct 1996 Concluded. A final review meeting took place in May 2002. A new project proposal on CBB, submitted by CABI, is currently under ICO consideration (see 1.2).
5.3 DS	Characteristics of the demand for Robusta coffee in Europe CFC/ICO/05FT	Location: Europe PEA: APROMA Concluded: 2001	1. US\$29,280 2. US\$29,280 3. US\$0 4. US\$0	CFC Technical Paper No. 4	Study of the characteristics of the demand for Robusta coffee in the main Eastern and Western European markets	CFC EB: 1998 This study was published by the CFC (Technical Paper No. 4 - Characteristics of the demand for Robusta coffee in Europe, Amsterdam, 2001).
5.4 DS	Study on coffee marketing systems and trading policies in selected coffee producing countries CFC/ICO/04FA	Location: Angola, Cameroon, Congo (DR), Ethiopia, Ghana, Guatemala, India, Madagascar, Togo PEA: World Bank Concluded: 2000	1. US\$289,068 2. US\$243,868 3. US\$0 4. US\$45,200	Proposal: EB-3598/96, final study report, ICO/CFC individual country studies for each of the nine participating countries, EB-3752/00 (analytical report by consultant), CFC Technical Paper No. 3	The study evaluated coffee marketing systems and policies and identified factors important for effective marketing, helping to guide developing countries in improving the marketing of their coffee.	ICO: May 1995 CFC CC: Sep 1996 / CFC EB: Oct 1996 Concluded. The results of this project lead to the development by the ICO of a series of coffee country profiles for producing and consuming countries.
5.5 DS	Coffee processing study – Rwanda CFC/ICO/17FT	Location: Rwanda PEA: Consultants Concluded: 2000	1. US\$35,250 2. US\$30,000 3. US\$0 4. US\$5,250	Proposal: EB-3695/98; Executive Summary: ICC-81-4 Final report: EB-3757/00; CFC Technical Paper No. 7	The project's objective was to improve Rwandan coffee production by analysing the main problems associated with Rwandan coffee quality, identifying action to restore quality and competitiveness, and assessing the feasibility of wet processing plant facilities set up by private investors.	ICO: Jan 1999 CFC CC: Jan 1999 (in principle) / CFC EB: Oct 1999 Concluded. The project CFC/ICO/22 was developed as a result of this study. A paper was published by the CFC (Technical Paper No. 7 – Rehabilitation of the coffee sector: Rwanda. Development of washed processing of coffee within a framework of private investment, Amsterdam, 2001).

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Section/ ICO staff	Project title and ID [related Fast Track]	Location/ PEA/ Duration	1. Total cost 2. CFC financing 3. Co-financing Agency/donor 4. Counterpart contribution	ICO document(s)	Description	Approval / Consideration Progress VSC recommendations and follow-up
5.6 DS	Worldwide comparative analysis of coffee-growing areas CFC/ICO/10FT	Location: Colombia, Ecuador Ethiopia, Guatemala, India, Indonesia, Kenya, Nicaragua, Tanzania and Uganda, PEA: Scanagri Denmark A/S and partners (1st phase) NRI (2 nd phase) Concluded: 1 st phase: 2004 2 nd phase: 2006	1. US\$120,000 2. US\$60,000 3. US\$60,000 <i>European Commission</i> 4. US\$0	Proposal: WP-Board 931/03; WP-Board 932/03 ICC-91-6 (Executive Summary) Full report of Phase 1 on CD-Rom ED-1985/06 and Rev. 1 (programme) ICC-95-4 (Executive Summary); ICC-96-3 (Final Executive Summary) CD-Rom (full report)	This study was developed in two phases with the aim of exploring the possibility of carrying out practical diversification programmes within the framework of the fight against poverty in coffee producing areas and promoting rural income growth, taking into account the various constraints of each of the selected countries. The first phase analysed economic factors and conditions for improving competitiveness and diversification in coffee dependent areas, whilst the second phase identified conditions for successful diversification.	ICO: May 2003 CFC CC/MD: Jul 2003 The final report for the first phase was circulated in Sep 2004. A workshop on the potential for diversification in coffee exporting countries was held on 24 May 2006 to discuss the NRI's findings and recommendations. The final report was circulated to the Council in Sep 2006. This project generated a tool to assess costs and profitability by examining the distribution of value through the coffee marketing chain, subsequently used by the IISD to develop a 'cost-benefit analysis of sustainability practices in the coffee sector' (see 3.4).
5.7 DS	Workshop on structured short- and medium-term finance to small-scale farmers in Africa CFC/ICO/20FT	Location: Kenya Concluded: 2001	1. US\$30,000 2. US\$30,000 3. US\$0 4. US\$0	A copy of the workshop proceedings is available on request from the ICO.	A two-day workshop on structured short- and medium-term finance to small-scale farmers in Africa was held in Nairobi, Kenya in Apr 2001 (on the suggestion of the CFC). The workshop discussed major constraints to the provision of agricultural input credit and made recommendations for restructuring and re-launching the sector.	ICO: May 2000 CFC EB: Oct 2001 Concluded. The project CFC/ICO/20 has been developed as the result of this workshop.
5.8 JS	Workshop on coffee quality through prevention of mould formation in Ecuador CFC/ICO/25FT	Location: Ecuador PEA: FAO Concluded: 2001	1. US\$65,000 2. US\$60,000 3. US\$0 4. US\$5,000	Proposal: WP-Board 892/00 and Rev. 1	Programme for the prevention of fungal mould formation affecting coffee quality in Ecuador	CFC EB: Oct 2001 This project which was incorporated into the project to enhance coffee quality through prevention of mould formation (reference CFC/ICO/06), has made an important contribution to improving coffee quality in Ecuador. Recently COFENAC, the coffee authority in Ecuador, mentioned that "The project contributed not only to the quality of Ecuadorian coffee but also to the on-going monitoring of the coffee quality in terms of OTA and other mycotoxins."
5.9 DS	Coffee price risk management in East Africa CFC/ICO/21FT	Location: East Africa PEA: Vrije Universiteit Concluded: 2002	1. US\$60,000 2. US\$60,000 3. US\$0 4. US\$0	A copy of this study is available on request from the ICO.	Coffee price risk management in East Africa: the feasibility of intermediating price risk management to coffee farmers and coffee cooperatives in Ethiopia, Kenya, Uganda, Tanzania and Zimbabwe	CFC EB: 2001 Concluded. This study was undertaken following the project 'Coffee price risk management in Eastern and Southern Africa' (CFC/ICO/21FA).

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5.10 DS	Study of the potential for commodity exchanges and other forms of market places in COMESA countries CFC/ICO/24FT	Location: Burundi, Ethiopia, Kenya, Malawi, Rwanda, Tanzania, Uganda, Zambia and Zimbabwe PEA: Consultant Concluded: 2003	1. US\$60,000 2. US\$60,000 3. US\$0 4. US\$0	Proposal: WP-Board 896/01 A copy of the study is available on request from the ICO.	This study should allow countries in the COMESA region to adopt modern techniques of trading locally, regionally and internationally, to optimise economic benefits to the farmers and countries concerned.	CFC CC: Jul 2001 Concluded. This study was undertaken following the project 'Coffee price risk management in Eastern and Southern Africa' (CFC/ICO/21FA).
5.11 JS	Regional workshop on the coffee crisis in Central America CFC/ICO/26FT	Location: Guatemala PEA: ANACAFE Concluded: 2003	1. US\$100,000 2. US\$80,000 3. US\$20,000 4. US\$0		Regional workshop on the coffee crisis.	CFC CC: Jan 2003 / CFC MD: Jul 2003 The workshop took place in Sep 2003.
5.12 JS	Enhancement of coffee quality through prevention of mould formation CFC/ICO/06	Location: worldwide PEA: FAO Duration: 10/98-09/05 (extended 3 months)	1. US\$5,593,500 2. US\$2,526,000 3. US\$2,067,000 UNDP: US\$1,500,000 ISIC: US\$367,000 CIRAD: US\$200,000 4. US\$1,000,500	Proposal: EB-3620/97 Rev. 1 Guidelines: ED-1763/00 Rev. 1 ED-1988/06 Ecuador outline: WP-Board 892/00 and Rev. 1 Progress reports: ICC-84-1, ICC-86-1 ED-1827/02, ICC-87-2, ICC-88-2, ICC-89-4, ICC-90-3, ICC-91-3, ICC-93-2, ICC-94-7, EB-3903/05 Code of practice: PSCB-36/02 ED-1968/05 (programme) Executive summary of study: ED-1992/06 and Final report: ICC-96-4	The project's aim was to establish and disseminate guidelines for coffee production, harvesting, processing, storage and transport to avoid situations leading to the formation of mould in coffee. The dissemination of its results will improve production of good quality coffee, and thus export earnings.	ICO: Feb 1997 (outline) CFC CC: Jul 1998 / CFC EB: Oct 1998 The project was successfully extended to a wide range of countries. A positive mid-term evaluation took place in Mar 2003 and a concluding workshop took place in Brazil in Sep 2005. The final technical and management report and CD-Rom training tool on good hygiene practices were circulated in Sep 2006. The training tool can also be downloaded from the website www.coffee-ota.org . Using the results generated from this project, the ICO has contributed to Codex Alimentarius discussions on OTA, and recently recommended that Codex develop a proposed code of conduct on OTA in cooperation with the FAO. Additional material produced to disseminate/follow up the results obtained from the project, includes: Training tool on good hygiene practices (CD-Rom).

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5.13 LV	Strengthening the commercial, financial, management and business capacity of small coffee producers/exporters in Mexico and Nicaragua CFC/ICO/16	Location: Mexico and Nicaragua PEA: Twin Ltd./ Twin Trading Ltd. Duration: 10/00-06/05 (extended for 6 months)	1. US\$5,330,280 2. US\$910,193 3. US\$3,468,450 <i>Tridos Bank:</i> <i>US\$1,250,000</i> <i>Mexican</i> <i>Government:</i> <i>US\$2,025,000</i> <i>Twin Trading:</i> <i>US\$193,450</i> 4. US\$951,637	Proposal: WP-Board 850/98 Rev. 2 Progress reports: ICC-88-4, ICC-89-3, ICC-90-1 Rev. 1, ICC-91-4, ICC-93-4, ICC-94-1, ICC-94-8, ICC-95-7 Add. 1 Final report: ICC-95-7 (Executive Summary) ICC-96-5 Executive Summary of the Guide)	The project's aim was to help small coffee growers to compete in the market and become creditworthy, generating benefits such as employment and greater income for their communities.	ICO: Jan 1999 CFC CC: Jul 2000 / CFC EB: Oct 2000 The project implementation concluded in Jun 2005. A final report (Executive summary) was circulated in May 2006. An Executive Summary of the Guide for strengthening the business and export capacity of coffee cooperatives, based on the experiences of this project was circulated in Sep 2006. The final version of the Guide will be circulated to the Council in Sep 2008.
5.14 DS	Sustainable coffee development in Eastern Africa CFC/ICO/29FT	Location: Eastern Africa PEA: EAFCA consultant Duration: 6 months Concluded: 2005	1. US\$30,000 2. US\$15,000 3. US\$15,000 <i>EAFCA: US\$15,000</i> 4. US\$0	Proposal: WP-Board 923/03 Final Report: ICC-95-1 (Executive Summary)	To support sustainable coffee development in Eastern Africa by addressing issues related to coffee certification.	ICO: Jan 2003 CFC CC/MD: Jul 2003 Project concluded. A final report was circulated in May 2006.
5.15 DS/ LV	Integrated white stem borer management in smallholder coffee farms in India, Malawi and Zimbabwe CFC/ICO/18	Location: India, Malawi and Zimbabwe PEA: CABI Bioscience Duration: 4 years (06/02 – 06/06, with two extensions of six months) Concluded: 2007	1. US\$3,103,778 2. US\$2,262,316 3. US\$122,744 <i>DFID: US\$76,170</i> <i>Others: US\$46,574</i> 4. US\$718,718	Proposal: WP-Board 878/00 & EB-3766/00 Progress reports: ICC-88-3, ICC-89-2, ICC-90-2 Rev. 1, ICC-91-2, ICC-93-1 MTE: ICC-94-2, ICC-97-1 (Annex III) ICC-98-1 (Annex III) ICC-100-2	The aim of this pilot project was to expand research and development of IPM measures for combating white stem borer and reduce use of chemical pesticides.	ICO: Sep 00 (formal) CFC CC: Jul 01 / CFC EB: Oct 01 A dissemination workshop took place in India in Jun 2007. A progress report was circulated to the Council in Sep 2007 and a final report will be circulated in May 2008. The main results obtained include: In India, the adoption of practices such as two tiers of shade, the development of pheromones and regular tracing were suitable for the integrated management of the white stem borer. In Africa, on the other hand, biological control through the development of natural enemies appears to be preferred due to the high cost of chemical methods. Above all, good agricultural practice was key to successfully controlling the white stem borer. The project has also facilitated south-south cooperation among India, Malawi and Zimbabwe to share further experiences and exchange knowledge on this matter.

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5.16 DS	Coffee market development and trade promotion in Eastern and Southern Africa CFC/ICO/03FA	Location: Tanzania, Uganda and Zimbabwe PEA: UNOPS [C] NRI Consultant Duration: 6 years: (10/00 – 09/06 - extended for 12 months until 09/07)	1. US\$9,101,301 2. US\$5,012,053 3. US\$2,540,141 <i>Int. banks:</i> US\$1,736,891 <i>Local banks:</i> US\$787,500 <i>ICO: US\$15,750</i> 4. US\$1,549,107	Proposal: EB-3604/96 & Add.1 Progress reports: ICC-86-3, ICC-95-2, ICC-97-1 (Annex I) ICC-98-1 (Annex I) Final report: ICC-100-1 CD-Rom	The project will develop and test coffee marketing systems that will respond to producer and trade needs, and strengthen public and private institutions to operate the systems. It will promote improved access to the international market and introduce measures to minimise exposure to technical and price risks.	ICO: May 1997 CFC CC: Jul 1997 / CFC EB: Oct 1997 The PEA reported on progress to the Council in May 2006 and recommended that the ICO should call a meeting of all parties to reallocate funds to enable the project to be concluded. In Sep 2006, the parties involved decided to extend the implementation of the project for one year, with no financial implications. A progress report was circulated to the Council in Sep 2007 and a final report will be circulated in May 2008.
5.17 LV/ DS	Improvement of coffee production in Africa by the control of coffee wilt disease – tracheomycosis CFC/ICO/13	Location: Cameroon, Congo (DR), Côte d'Ivoire, Ethiopia, Rwanda, Tanzania and Uganda PEA: CABI [C] Duration: 4 years (02/01-12/05, extended to 12/06 with second extension to 12/07 approved).	1. US\$8,951,587 2. US\$3,516,888 3. US\$4,348,779 <i>EU: US\$3,212,328</i> <i>Others: US\$1,136,451</i> 4. US\$1,085,920	Proposal: EB-3655/97 Progress reports: ICC-86-6, ICC-89-1, ICC-93-3, ICC-94-4 MTE: ICC-90-5, ICC-91-1, ICC-97-1 (Annex II) ICC-98-1 (Annex II) Final report: ICC-100-3	Coffee wilt disease (tracheomycosis) causes widespread losses to small farmers in Africa who are dependent on coffee for their income. The project will implement a regional programme to improve management practices to contain the disease and develop an information and training programme for small producers.	ICO: May 98 CFC CC: Jan 98 / CFC EB: Apr 98 Based on the MTE request for a year's extension of the project, the CFC approved a budget neutral extension up to 31 Dec 2006. The CFC approved the PEA's request for the project to be extended for 12 months until Dec 2007 (with no budgetary implications). A final workshop will take place during the EAFCA conference in Feb 2008 in Kampala, Uganda. A progress report was circulated to the Council in Sep 2007 and a final report will be circulated in May 2008.
5.18 DS	Improving coffee quality in East and Central Africa through enhanced processing practices CFC/ICO/22	Location: Ethiopia and Rwanda PEA: CABI-ARC [C] Duration: 3 years (10/04 – 10/07)	1. US\$2,937,029 2. US\$2,029,224 3. US\$122,195 <i>Illy Caffè: US\$122,195</i> 4. US\$785,610	Proposal: WP-Board 879/00; WP-Board 893/00; WP-Board 935/03 Progress reports: ICC-94-3, ICC-95-5, ICC-96-2, ICC-97-1 (Annex IV) ICC-98-1 (Annex IV) Final report: ICC-100-4 See also: [CFC/ICO/17FT]	The project will improve the production of quality coffees, which command premium prices, through improved methods of primary processing by farmer groups/associations at the village level (enhanced wet [semi-washed] processing or sun-drying methods). This will lead to an increase in income generation, thereby improving the livelihoods of small-scale coffee farmers and their families.	ICO: May 2003 (in principle) CFC CC: Jan 2004 / CFC EB: Apr 2004 An MTE was organized in Feb 2007, and a workshop to disseminate the findings of the project took place at that time in Ethiopia. A progress report was circulated to the Council in Sep 2007. A final dissemination workshop will take place in Feb 2008 during the EAFCA conference in Kampala, Uganda and the final report will be circulated in May 2008.

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5.19 DS	Robusta quality and marketing improvement by optimal use of coffee terroirs CFC/ICO/05	Location: Côte d'Ivoire PEA: ACRN [C] Duration: 2 years (06/05 – 06/07 with an extension to 03/08)	1. US\$942,559 2. US\$448,063 3. US\$0 4. US\$494,496	Proposal: EB-3603/96 Rev. 1 Progress reports: ICC-95-6 ICC-97-1 (Annex V) ICC-98-1 (Annex V) ICC-100-5 (Annex I) See also: [CFC/ICO/05FT]	The project will improve the quality of Robusta coffee cultivation and its profitability, by identifying varieties which are superior in quality, and making optimal use of coffee soils.	ICO: Feb 1997 CFC CC: Jul 2002 / CFC EB: Oct 2002 Follow-up: The project was launched in Jun 2005 in Abidjan. An MTE took place in Côte d'Ivoire in Sep 2006 and recommended that the project be extended for a further 12 months. A final dissemination workshop took place in Abidjan in Aug 2007. The CFC has agreed a further extension of 6 months until 31 Mar 2008. The Government of Côte d'Ivoire has announced its intention to take over and extend the project to all coffee producing areas. Additional funding from the Government has been provided to complete remaining activities. A report on project results will be presented to the Council by the Project Coordinator in May 2008.

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ANNEX

LIST OF ACRONYMS USED IN THIS DOCUMENT

ACRN	African Coffee Research Network
AGPS	Seed and Plant Genetic Resources Service
ANACAFE	National Coffee Association (Guatemala)
ARCC	Autorité de régulation du café-cacao (ARCC)
CABI	CAB International
CABI-ARC	CAB International – Africa Regional Centre
CATIE	Tropical Agricultural Research and Higher Education Centre
CBB	Coffee Berry Borer
CBD	Coffee Berry Disease
CD	Compact Disk
CFC	Common Fund for Commodities
CFC CC	CFC Consultative Committee
CFC EB	CFC Executive Board
CFC MD	CFC Managing Director
CFC PAC	CFC Project Appraisal Committee
CFC PPF	CFC Project Preparation Facilities
CIB	Coffee Industry Board of Jamaica
CIRAD	Centre for International Cooperation in Agronomic Research for Development
CNRA	Centre national de recherche agronomique (Côte d’Ivoire)
CLR	Coffee Leaf Rust
CRMG	Commodity Risk Management Group (World Bank)
COFENAC	National Coffee Council (Ecuador)
COMESA	Common Market for Eastern and Southern Africa
DFID	Department for International Development (UK)
EAFCFA	Eastern African Fine Coffees Association
EB	Executive Board
EC	European Community
EU	European Union
FGCCC	Fond de garantie des coopératives café cacao (Guarantee Fund of Coffee and Cocoa Cooperatives)
FAO	Food and Agriculture Organization of the United Nations
FAR	Final Appraisal Report
FRC	Fonds de régulation café-cacao
FT	Fast Track funding procedures for the CFC
IACO	Inter-African Coffee Organisation
IADDP	Integrated Agriculture Diversification Development Programme
IAO/MAE	Istituto Agronomico per l’Oltremare/Ministry of Foreign Affairs (Italy)
ICB	International Commodity Body
ICCRI	Indonesian Coffee and Cocoa Research Institute of Ministry of Agriculture
ICGN	International Coffee Genome Network
ICO	International Coffee Organization
IICT–CIFC	Tropical Research Institute – Coffee Rust Research Centre
IICA	Inter-American Institute for Cooperation on Agriculture
IISD	International Institute for Sustainable Development [Canada]
INCA	Instituto Nacional do Café de Angola

IPGRI	International Plant Genetic Resources Institute (new name: Bioversity International)
IPM	Integrated Pest Management
ISIC	Institute for Scientific Information on Coffee
ITC	International Trade Centre/UNCTAD/WTO (ITC)
LA	Loan Agreement
MDGs	Millennium Development Goals
MOC	Memorandum of Cooperation
MTE	Mid-Term Evaluation
NRI	Natural Resources Institute
OAMCAF	Organisation africaine et malgache du café
OCIBU	Office du café du Burundi
ODA	Overseas Development Administration (UK)
ONCC	Office national du café et cacao
PA	Project Agreement
PC	Promotion Committee of the ICO
PEA	Project Executing Agency
PIA	Project Implementation Agreement
PPF	Project Preparation Facilities
PROMECAFE	Regional Program for the Development and Modernization of the Coffee Industry in Central America, the Dominican Republic and Jamaica
TOR	Terms of reference
UCCAO	Central Union of Agricultural Cooperatives (Cameroon)
UCODEP	Unità e Cooperazione per lo Sviluppo dei Popoli
UNDP	United Nations Development Programme
UNIDO-ICS	United Nations Industrial Development Organization – International Centre for Science and High Technology
UNOPS	United Nations Office for Project Services
USDA	United States Department of Agriculture
VSC	Virtual Screening Committee